Summary of Major Budget Changes			Attachment B	
	2020/21	2021/22	2022/23	2023/24
Budget Gap - February 2019	0	2,700	3,900	4,400
Budget Assumptions Review	132	(816)	(1,467)	(1,381)
Primarily driven by revision to the employer contribution rate assumptions for the Suffolk Local Government Pension Scheme. Also includes confirmation of Revenue Support Grant and Rural Services Delivery Grant.				
Council Tax	(188)	(378)	(573)	(769)
Use of MHCLG awarded powers to align predecessor districts council tax by 2023/24				
Total Budget Assumptions Review	(56)	(1,194)	(2,040)	(2,150)
Budget Challenge Workshops - Additional Pressures				
Operations - Recycling Credits, reduction in income Significant volatility in global markets for recovered material (plastic, paper and card) is resulting in a reduction in the net recycling credit we receive from Suffolk County Council (SCC). Original	217	217	217	217
assumption £9.76/tonne, revised plan £3.75/tonne, currently at £2.40/tonne. These are market changes and not driven by SCC.				
Operations - Loss of CCTV income	84	84	84	84
Loss of the Vertas contract for control room support for their security operations (Vertas have now acquired a security company with its own control room). Amend assumption to reflect assumption whilst exploring further income opportunities.				
Operations - Additional external valuation advise	30	30	30	30
Valuation advice to support commercial property rent reviews - amend budget to reflect last two years trend				

Summary of Major Budget Changes			Attachment B	
Private Sector Renewal Grant Annual revenue contribution (previously funded from capital receipts) to enable scheme to be fully funded in the medium/longer term	100	100	100	100
Scrap Metal sales Current pricing available for sale of scrap metal significantly lower than in previous MTFS	68	69	71	72
Contribution to 20/21 Cycle Tour Partial contribution to costs of Suffolk stage of Cycling Tour of Britain	20	0	0	0
Total Additional Pressures	519	500	502	503
Budget Challenge Workshops - Income/Savings Items Recruitment - 1 Month Advert Adoption of a policy to extend recruitment advertising to 4 weeks in line with other public sector partners and to make best use of recruitment windows and notice periods as well as creating potential for vacancy savings Corporate Cost Reviews	(100) (46)	(100) (49)	(100) (50)	(100) (50)
Corporate Costs (external printing. Consumables, subscriptions etc.) reduced based on trends and savings initiatives	(10)	(13)	(33)	(30)
Establishment Review Revisions to salary establishment giving rise to a surplus against the previous assumption for 2020/21 Operations - Park Income and Building	(43)	(43)	(43)	(43)
Maintenance Improved income trends in 2019/20 in Parks and Building Maintenance relected in the revised MTFS	(41)	(41)	(41)	(41)
Barley Homes - SLA Income New Service Level Agreement with Barley Homes confirmed Revised Treasury Management interest	(28)	(28)	(28)	(28)
income Higher expected cash balances planned at a lower average rate of return (based on advisor guidance)	(71)	(69)	(60)	(60)
Total Additional Income/Cost Savings	(329)	(330)	(322)	(322)

Summary of Major Budget Changes			Attachment B	
Fees & Charges Reviews				
Changes to Car Parking Fees & Charges	25	(600)	(600)	(600)
Recommendation of the Parking Review Group (including infrastructure costs)				
Impact of Civil Parking Enforcement on Off- Street Car Parking Increase in Car Parking income driven by displacement into car parks caused by	(38)	(38)	(38)	(38)
Civil Parking Enforcement Increase in Trade Waste income Based on Ro-ro trend and good customer retention	(148)	(179)	(213)	(249)
Increase in Apex activity Net surplus driven by continuing 19/20 levels of venue usage	(33)	(33)	(34)	(34)
Markets income reduction Trend in income particularly driven by Newmarket market	47	44	44	44
Solar Feed-In Tariffs £0.5m capital investment to drive increased returns	(68)	(69)	(71)	(72)
Aggregate of smaller budget movements	81	(105)	(51)	(91)
Total Fees & Charges Review	(134)	(981)	(962)	(1,040)

696

0

Net Balance

1,077

1,391